



## Retirement Insights

Developing effective retirement strategies

May 2023



CSBA Super CX Program

# Independent

# Benchmarked

Key CX metrics

We survey thousands of super fund members every year



## CSBA Super CX Program

**Annual Stats** 

1,000 employers

11,000+ members CSBA understand the experience of super fund members



We know how members feel about retirement



Retirement confidence

Only **56%** of members have high retirement confidence

How confident are you that you have, or will have, enough money so you can have a comfortable retirement?

# Retirement confidence

Retirement confidence lower for
Members 35-44 yrs (48%)
Females (51%)
Default investment (52%)

How confident are you that you have, or will have, enough money so you can have a comfortable retirement?

## Retirement Empowerment

# 4 in 10

members disagree their super fund empowers them to plan and prepare for retirement

To what extent do you agree or disagree that [Fund Name, empowers you to plan and prepare for your retirement?



## Retirement Empowerment

What members want

Provide advice and information for people to better understand super. Fund member 30-34 years Talk to me about my situation and what options I have. Sound like you actually care at all about me since I have been with you most of my working life. Fund member 55-59 years

Clearly explain various investment options available. Communicate various strategies I can consider at different stages of my life. Better or easier to understand future earnings and retirement income projections.

Fund member 45-49 years

A personalised follow up/ check in to see what I should be doing based on where I'm at in life. Fund member 35-39 years

Reach out to over 50's and provide financial support or suggestions for the best possible outcome in retirement. Fund member 50-54 years

> Online tools to help me understand how much is in my fund and how long that will last me in retirement. Fund member 55-59 years

What one thing could [Fund Name] do to better help you plan and prepare for retirement?

## CSBA's RIC Journey

### OUR BELIEF: There is a continuum in response





OUR APPROACH: Provide our clients with a deep, nuanced understanding of their membership

### OUR APPROACH: Work in partnership with our clients

# What we discovered

1100000

umm

# Impact for our clients

## A final thought to leave you with

## Thank you



For better customer experiences STRATEGY | RESEARCH | QUALITY ASSURANCE | TRAINING

### Sam Monteath

CX Director - Finance

sam.monteath@csba.com.au

### Samantha Litinsky

Qualitative Specialist

samantha.litinsky@csba.com.au

www.csba.com.au



FEAL Roundtable

May 2023

Michael Vrisakis, Partner



106654287

- Current complex regulatory matrix governing retirement income streams is difficult to navigate.
- Obligations relating to:
  - formulating and effecting the **RIC**
  - **pension opt-in** under the Corporations Act (i.e. application form requirements)
  - anti-hawking requirements making conversations with members about transitioning from accumulation phase to pension phase challenging
  - personal advice risk in the wake of ASIC v Westpac decision (i.e. member conversations)
  - satisfying the **BFID**
  - for longevity (e.g. lifetime income streams), the need to comply with the insurance covenants in the SIS Act



New landscape requires new thinking and a breakaway from the traditional pension offer model, which is chiefly based on active member opt-in.

New approach is required by the BFID and the RIC.

Currently also an unprecedented need to consider retention strategies for fund outflows. Stapling and Secure Job & Better Pay Reforms can also mean additional pressures on 'funds under trusteeship' and raise need to consider enhancement of overall retention strategy.

The RIC in particular will require assessment of whether, on the one hand, a pure homegrown solution is optimal or, on the other hand, whether an external provider solution could or should play a role (in line with BFID and APRA RIC Guidelines).

Question is how to derive an optimal solution to (1) address regulatory obligations, which require the optimal pension strategy, and (2) enshrine an opt-out model and manage/ameliorate fund outflows.

HERBERTSMITHFREEHILLS.COM

- One of the mindset issues is that the regulatory framework has made trustees always think in terms of member election, e.g. investment options, death benefit nominations, etc.
- But the possibility of a default strategy coupled with an 'opt-out' ability is nowhere near as prevalent.
- So arises a new PDS the 'Pension Default Strategy'.
- In essence, the **Pension Default Strategy** will operate on the basis of:
  - 'packaging' the default pension as a default strategy in the fund governing rules and (product) PDS;
  - importantly, as an integral part of this default strategy, providing a suite of disclosure, opt-out and economic protections for members;
  - in the case of the trustee utilising an external provider solution, maintaining the trustee as having the 'effective purchasing decision' in relation to the underlying source of funding the default pensions (e.g. an underlying acquired annuity).

- Third party providers will twig to this Pension Default Strategy model as they will be very wellplaced to assist.
- If this model takes off, then it could easily become a new norm, as well as a paradigm that not only aligns with the regulatory landscape, but which will become enshrined into it.
- Tax issues and social security issues will need to be considered.
- In addition, trustee options will emerge around funding an externally provided solution, such as using fund assets (including reserves) to purchase a group policy that can be allocated across the default pension cohort.

#### **Disclaimer**

The contents of this publication, current at the date of publication set out in this document, are for reference purposes only. They do not constitute legal advice and should not be relied upon as such. Specific legal advice about your specific circumstances should always be sought separately before taking any action based on this publication.

Herbert Smith Freehills LLP and its affiliated and subsidiary businesses and firms and Herbert Smith Freehills, an Australian Partnership, are separate member firms of the international legal practice known as Herbert Smith Freehills. © Herbert Smith Freehills 2023

HERBERTSMITHFREEHILLS.COM